



Staff Report

Finance and IT Services

Report To: Committee of the Whole
Meeting Date: October 7, 2019
Report Number: FAF.19.199
Subject: Monthly Financial Report – August 2019
Prepared by: Katherine Dabrowa, Budget Analyst

A. Recommendations

THAT Council receive Staff Report FAF.19.199 entitled “Monthly Financial Report – August 2019” for information purposes.

B. Overview

This report outlines the Town’s unaudited financial activities as of August 31, 2019.

C. Background

On a monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town; such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions in excess of \$25,000, as awarded by Staff as per the Town’s Purchasing Policy. These charts will reflect the contracts awarded and extended within that particular month.

D. Analysis

Tax Supported Services

After eight months of operations, the taxation funded departments are slightly under budget in expenses at 62% and slightly over budget in External Revenue at 74%.

Purchased Services are slightly under budget at 49%, while Operating Expenses (99%), Communications (78%), Equipment Related (81%), and Financial Expenses (96%) are over budget for this time of year.

Purchased Services are slightly below budget at 49% due to the majority of the Project Capacity budget not being spent as of the end of August, as staff continue to work on significant projects, such as the Transportation and Transit Master Plan Environmental Assessment, Economic Development Strategy, Communications Strategy, Strategic Plan, and Master Drainage Plan.

Operating Expenses are over budget at 99% as the purchase of gravel has been made for the full year (\$397,465), and the full budget for dust suppression (\$86,700) has been committed or spent. The full amount of salt for the 2019/2020 season has also been committed (\$89,950); however, some of these expenses will not be incurred until 2020.

Communications is also over budget at 78%, as the Communication Answering Service has been committed for the full year, and a significant amount of postage was purchased as the final tax bills were sent out.

Equipment Related Expenses are at 81% of budget as the majority of Service Agreements were due at the beginning of the year. Generator Maintenance, as well as Fire's Self-contained breathing apparatus (SCBA) maintenance has been committed for the full year. Additionally, the Landfill is over-budget in equipment rentals as they continue to require equipment for the pre-treatment of leachate.

As has been the case for most of 2019, Financial Expenses are over budget at 96%, which is due to Sobey's Road Improvement payments, which is an unbudgeted amount. This payment is funded from the Roads and Related Development Charges and has no impact on the bottom line.

Overall, the taxation funded Departments are trending as expected after eight months of Operations.

Water and Wastewater Operations

After eight months of operations, the Water and Wastewater Divisions are sitting just below budget with Expenses at 61% and External Revenue at 74%.

Purchased Services is below budget at 24%, while Premises and Site (82%) and Financial Expenses (71%) are above budget for this time of year.

Purchased Services is below budget at 24% as the majority of this budget is made up of the Water Distribution Master Plan, which is an ongoing project and the budget has been rolled over from 2018.

Premise and Site, alternatively, is over-budget at 82% due to Wastewater committing a full year of expenses for their Bio-solids removal, grass cutting and grounds maintenance, as well as mould remediation at the Craighleith Wastewater Treatment Plant being performed earlier this year.

Financial Related Expenses are also over budget at 71%, as the second loan payment for the Thornbury Reservoir has been paid for the year, consisting of \$27,815.20 in interest to date and \$80,000 in principal.

External Revenue is also over budget for this time of year, at 74%, with eight months of utility bills being sent out and collected. Staff are expecting both the Water and Wastewater Departments to end the year slightly over-budget on External Revenue, mostly due to the dry summer.

Overall, the Water and Wastewater Divisions are both operating as expected as of the end of August.

User Fee Supported Operations (Building and Harbour)

As of the end of August, the Building and Harbour Divisions are under budget in Expenses at 59% overall, and over budget in External Revenue at 82%.

Salaries and Benefits (61%) is under budget for this time of year, as well as related budget lines such as Administrative Expenses (48%) and Training and Travel (53%). This is expected, as the Harbour Manager position has been vacant for all of 2019, as that position was backfilling the Acting Director of Community Services role. Staff are expecting Salaries and Benefits to end the year under budget.

Premise and Site also appears to be significantly under-budget for this time of year at only 20%, as the Harbour Rent payment that is paid to the Ministry of Fisheries and Oceans has not been paid yet.

Alternatively, Purchased Services is over budget for this time of year at 74%, as the Harbour has recently completed some dock repairs.

Financial Expenses are also over budget at 82%, as the second loan payment for the Thornbury Harbour has been paid for the year, consisting of \$10,758 in interest to date and 40,800 in principal.

External Revenue for the Harbour is at 85%, which is expected as the Harbour has collected all of its mooring fees for the year, and the Building Division is at 80%, which is also as expected due to the significant amount of development throughout the Town.

Overall, staff are predicting that the Harbour and Building Divisions will both end the year with a surplus.

E. The Blue Mountains' Strategic Plan

Goal #4: Promote a Culture of Organizational and Operational Excellence
Objective #4: To Be a Financially Responsible Organization

F. Environmental Impacts

None.

G. Financial Impact

As per above.

H. In consultation with

Vicky Bouwman, Financial Analyst
Kris Couture, Tax Collector
Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets
Wanda Robertson, Account Analyst
Serena Wilgress, Manager of Purchasing and Risk Management

I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Katherine Dabrowa, Budget Analyst at finance@thebluemountains.ca.

J. Attached

1. August 2019 Flash Report
2. August 2019 Budget Variance Report Tax Levy Summary
3. August 2019 Budget Variance Report Water and Wastewater Services Summary
4. August 2019 Budget Variance Report User Fee Summary
5. August 2019 Cheque Register

Respectfully Submitted,

Katherine Dabrowa
Budget Analyst

Ruth Prince
Director of Finance and IT Services

For more information, please contact:
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2019 Development Charges Collected

Month	2019 Monthly Actuals	2018 Monthly Actuals
January	\$ 98,734	\$ 638,363
February	\$ 109,277	\$ 47,326
March	\$ 70,027	\$ 154,834
April	\$ 221,350	\$ 141,630
May	\$ 948,533	\$ 355,172
June	\$ 593,349	\$ 204,802
July	\$ 163,784	\$ 788,325
August	\$ 151,836	\$ 133,405
September		\$ 125,667
October		\$ 2,982,177
November		\$ 20,620
December		\$ (264,444)
Total	\$ 2,356,890	\$ 5,327,877

Reserve Fund	Reserve Fund Balance
General Government	\$ (24,341)
Fire	\$ 613,134
Police	\$ 32,469
Parking & By-Law	\$ 96,077
Public Works	\$ 761,250
Roads and Related	\$ 4,583,098
Parks and Recreation	\$ 1,544,198
Library	\$ 1,351,518
Solid Waste	\$ 20,254
Water	\$ 4,040,886
Wastewater	\$ 2,640,281
Total	\$ 15,658,824

Estimated from the DC Background Study	\$ 7,868,165
2019 Year to Date Actual	\$ 2,356,890
2018 Year to Date Actual	\$ 2,463,857
Percent of Budget	30.0%

2019 Legal Fees

Month	2019 Monthly Actual	2019 Monthly Budget	Variance \$	Variance %	2019 YTD Actual	2019 YTD Budget	Variance \$	Variance %
January	\$ 1,750	\$ 2,397	\$ (647)	73.0%	\$ 1,750	\$ 2,397	\$ (647)	73.0%
February	\$ 4,905	\$ 8,932	\$ (4,027)	54.9%	\$ 6,655	\$ 11,329	\$ (4,674)	58.7%
March	\$ 51,288	\$ 20,220	\$ 31,068	253.7%	\$ 57,942	\$ 31,549	\$ 26,393	183.7%
April	\$ 47,258	\$ 8,141	\$ 39,118	580.5%	\$ 105,201	\$ 39,690	\$ 65,511	265.1%
May	\$ 49,711	\$ 32,366	\$ 17,345	153.6%	\$ 154,912	\$ 72,055	\$ 82,856	215.0%
June	\$ 28,793	\$ 24,305	\$ 4,489	118.5%	\$ 183,705	\$ 96,360	\$ 87,345	190.6%
July	\$ 29,938	\$ 7,309	\$ 22,629	409.6%	\$ 213,643	\$ 103,669	\$ 109,974	206.1%
August	\$ 21,850	\$ 29,805	\$ (7,954)	73.3%	\$ 235,493	\$ 133,474	\$ 102,020	176.4%
September		\$ 6,691				\$ 140,165		
October		\$ 29,546				\$ 169,711		
November		\$ 45,181				\$ 214,892		
December		\$ 106,708				\$ 321,600		
Total	\$ 235,493	\$ 321,601			\$ 235,493	\$ 321,600		

Department	2019 Actual	% of Total
Integrity Commissioner	\$ 7,510	3.2%
Human Resources	\$ 4,337	1.8%
Corporate	\$ 48,454	20.6%
By-law Services	\$ 5,362	2.3%
Short Term Accommodation	\$ 8,563	3.6%
Roads and Drainage	\$ 4,441	1.9%
Community Services	\$ 5,898	2.5%
Development Charges Appeal	\$ 2,284	1.0%
Appeals to LPAT	\$ 97,510	41.4%
Planning and Development	\$ 29,729	12.6%
Building Services	\$ 4,714	2.0%
Wastewater	\$ 16,693	7.1%
Total	\$ 235,494	100.0%

	2019	2018
Annual Budget	\$ 321,601	\$ 360,862
Year to Date Actual	\$ 235,493	\$ 144,788
Year to Date Budget	\$ 133,474	n/a
Year to Date Budget to Actual	\$ 102,020	n/a
Percent of Budget	73.2%	40.1%

2019 Building Permits Collected

Month	2019 Monthly Actual	2019 Monthly Budget	Variance \$	Variance %	2019 YTD Actual	2019 YTD Budget	Variance \$	Variance %
January	\$ 59,604	\$ 43,515	\$ 16,089	137.0%	\$ 59,604	\$ 43,515	\$ 16,089	137.0%
February	\$ 69,671	\$ 21,309	\$ 48,362	327.0%	\$ 129,275	\$ 64,823	\$ 64,452	199.4%
March	\$ 19,937	\$ 71,066	\$ (51,129)	28.1%	\$ 149,212	\$ 135,889	\$ 13,323	109.8%
April	\$ 122,286	\$ 93,001	\$ 29,285	131.5%	\$ 271,498	\$ 228,890	\$ 42,608	118.6%
May	\$ 254,689	\$ 157,139	\$ 97,550	162.1%	\$ 526,187	\$ 386,028	\$ 140,159	136.3%
June	\$ 118,793	\$ 146,564	\$ (27,771)	81.1%	\$ 644,980	\$ 532,592	\$ 112,388	121.1%
July	\$ 149,989	\$ 156,914	\$ (6,925)	95.6%	\$ 794,969	\$ 689,506	\$ 105,463	115.3%
August	\$ 120,891	\$ 74,319	\$ 46,572	162.7%	\$ 915,860	\$ 763,825	\$ 152,035	119.9%
September		\$ 89,742				\$ 853,567		
October		\$ 137,181				\$ 990,747		
November		\$ 109,283				\$ 1,100,030		
December		\$ 38,470				\$ 1,138,500		
Totals	\$ 915,860	\$ 1,138,500			\$ 915,860	\$ 1,138,500		

	2019	2018
Annual Budget	\$ 1,138,500	\$ 1,152,805
Year to Date Actual	\$ 915,860	\$ 815,271
Year to Date Budget	\$ 763,825	n/a
Year to Date Budget to Actual	\$ 152,035	n/a
Percent of Budget	80.4%	70.7%

The Town continues to see significant building permit revenue, which is expected to continue over the next few years. Any surplus revenue within the Building Department is transferred into a Rate Stabilization Reserve Fund to pay for expenses in future years when revenue may not cover expenses in the Building Department. The Building Services Department, and building permit revenue, have no impact on taxation.

2019 Town Salaries and Benefits

Month	2019 Monthly Actual	2019 Monthly Budget	Variance \$	Variance %	2019 YTD Actual	2019 YTD Budget	Variance \$	Variance %
January	\$ 1,061,154	\$ 1,030,068	\$ 31,086	103.0%	\$ 1,061,154	\$ 1,030,068	\$ 31,086	103.0%
February	\$ 967,191	\$ 990,931	\$ (23,740)	97.6%	\$ 2,028,345	\$ 2,020,999	\$ 7,346	100.4%
March	\$ 1,007,827	\$ 1,072,578	\$ (64,751)	94.0%	\$ 3,036,172	\$ 3,093,577	\$ (57,405)	98.1%
April	\$ 1,058,348	\$ 1,060,596	\$ (2,247)	99.8%	\$ 4,094,520	\$ 4,154,173	\$ (59,652)	98.6%
May	\$ 1,234,555	\$ 1,211,124	\$ 23,431	101.9%	\$ 5,329,075	\$ 5,365,297	\$ (36,222)	99.3%
June	\$ 994,296	\$ 1,139,666	\$ (145,370)	87.2%	\$ 6,323,371	\$ 6,504,962	\$ (181,591)	97.2%
July	\$ 1,022,942	\$ 1,147,059	\$ (124,117)	89.2%	\$ 7,346,313	\$ 7,652,022	\$ (305,708)	96.0%
August	\$ 1,317,359	\$ 1,242,945	\$ 74,414	106.0%	\$ 8,663,672	\$ 8,894,966	\$ (231,294)	97.4%
September		\$ 1,083,663				\$ 9,978,630		
October		\$ 1,252,448				\$ 11,231,078		
November		\$ 1,040,085				\$ 12,271,163		
December		\$ 1,264,991				\$ 13,536,154		
Totals	\$ 8,663,672	\$ 13,536,154			\$ 8,663,672	\$ 13,536,154		

	2019	2018
Annual Budget	\$ 13,536,154	\$ 12,060,650
Year to Date Actual	\$ 8,663,672	\$ 7,957,116
Year to Date Budget	\$ 8,894,966	n/a
Year to Date Budget to Actual	\$ (231,294)	n/a
Percent of Budget	64.0%	66.0%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month.

2019 Hydro Costs and Consumption

Month	2019 Monthly Consumption	2019 Monthly Actual	2019 Monthly Budget	Variance \$	Variance %	2019 YTD Actual	2019 YTD Budget	Variance \$	Variance %
January	575,551	\$ 90,687	\$ 113,536	\$ (22,849)	79.9%	\$ 90,687	\$ 113,536	\$ (22,849)	79.9%
February	588,956	\$ 100,917	\$ 104,873	\$ (3,956)	96.2%	\$ 191,604	\$ 218,409	\$ (26,805)	87.7%
March	571,158	\$ 98,032	\$ 98,297	\$ (265)	99.7%	\$ 289,636	\$ 316,707	\$ (27,071)	91.5%
April	478,213	\$ 76,644	\$ 86,420	\$ (9,776)	88.7%	\$ 366,280	\$ 403,126	\$ (36,846)	90.9%
May	487,830	\$ 88,063	\$ 86,671	\$ 1,392	101.6%	\$ 454,343	\$ 489,798	\$ (35,455)	92.8%
June	456,911	\$ 86,074	\$ 88,775	\$ (2,701)	97.0%	\$ 540,417	\$ 578,572	\$ (38,155)	93.4%
July	438,565	\$ 91,624	\$ 82,325	\$ 4,852	111.3%	\$ 632,041	\$ 660,897	\$ (33,303)	95.0%
August	199,125	\$ 38,771	\$ 81,952	\$ (43,181)	47.3%	\$ 670,812	\$ 742,849	\$ (72,037)	90.3%
September			\$ 87,121				\$ 829,970		
October			\$ 77,580				\$ 907,550		
November			\$ 86,305				\$ 993,855		
December			\$ 98,455				\$ 1,092,310		
Totals	3,796,309	\$ 670,812	\$ 1,092,310			\$ 670,812	\$ 1,092,310		

	2019	2018
Annual Budget	\$ 1,092,310	\$ 1,002,908
Year to Date Actual	\$ 670,812	\$ 685,933
Year to Date Budget	\$ 742,849	n/a
Year to Date Budget to Actual	\$ (72,037)	n/a
Percent of Budget	61.4%	68.4%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$1,092,310 hydro budget for 2019 includes \$451,200 for the Wastewater Plants and its pumping and lift stations, as well as \$300,000 for the Water Plant, reservoirs, and water distribution.

Hydro Efficiency Projects

LED Streetlight Retrofit

In 2015 staff presented report CSPW.15.061 which gave approval to move forward with the LED retrofit of all streetlights, except for the decorative lights. This report established a budget of \$623,751 for the project and outlined a six-year payback if the Town a) received a Hydro One *Save on Energy Incentive* grant (\$71,553) and b) used Gas Tax Funding (\$170,000). Both of these items were approved and received, bringing the total cost to be funded by future savings down to \$382,198. The Budget is outlined in the chart below.

Total Cost	\$ 577,544
Funding Sources:	
Save on Energy Grant	\$ (71,553)
Gas Tax Funding	\$ (170,000)
Hydro Savings to Date	\$ (170,485)
Remaining Unfinanced	\$ 165,506

Staff also included the statistics of the before and after upgrade, as shown below.

Current Status	Before Upgrade	After Upgrade	Variance
Annual Electricity Consumption (kWh)	484,301	204,908	279,393
Total Annual Hydro Costs	\$ 128,417	\$ 65,490	\$ 62,927
Average Annual cost per fixture	\$ 162	\$ 81	\$ 79

With the project now complete the final cost came in at \$577,544 with \$335,991 to be paid back in Hydro cost savings. The original report had a 6-year payback period (2022) as the majority of the work was complete in 2015 and 2016.

Year	Annual Consumption (kWh)	Annual Hydro Costs
2015	352,080	\$ 129,620
2016	207,405	\$ 84,725
2017	143,465	\$ 66,715
2018	123,860	\$ 75,290

To date this project has been charged \$11,323 in interest over the four-year period. At the end of 2018 the unfinanced balance was at \$165,506. Looking at 2017 and 2018, the savings should be able to fully pay the unfinanced balance back by 2021, a year earlier than initially predicted. Once the balance is fully funded, the Streetlight operating budget will be able to be reduced by anywhere from \$45,000 to \$55,000.

2019 Grants

Grant	Funding Received	Total 2019 Grant
Municipal Affairs and Housing Grant	\$ 642,347	\$ 642,347
Ontario Community Infrastructure Fund	\$ 461,626	\$ 923,251
Ontario Municipal Partnership Fund	\$ 965,109	\$ 1,289,000
Stewardship	\$ 83,544	\$ 149,615
Gas Tax	\$ 312,090	\$ 418,646
Clean Water and Wastewater Fund	\$ 24,656	\$ 28,051
Green House Gases Challenge Fund	\$ 52,000	\$ 52,000
Ontario Cannabis Legalization Implementation Funding	\$ 27,226	\$ 27,226
L.E. Shore Memorial Library	\$ 10,230	\$ 77,181
Thornbury Business Improvement Area	\$ 2,100	\$ 2,100
O.P.P. Ride Program	\$ 8,729	\$ 8,729
Total	\$ 2,589,657	\$ 3,618,146

The Town received a one-time Provincial Grant from the Municipal Affairs and Housing. This grant is unconditional, and it intended to help modernize service delivery and reduce future costs through investments in projects such as service delivery reviews, development of shared services agreements, and capital investments.

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Elma Street and Alice Street West Reconstruction Project, which is expected to be completed in 2020.

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$149,615 in funding in 2019. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The Clean Water and Wastewater Fund (CWWF) grant is being used to fund multiple projects, with the CWWF grant covering 50% of the projects with Federal funding and 25% of the projects with provincial funding, and the Town required to fund 25% of the project costs. Claims to date in 2019 total \$28,051. The Town has received \$24,656 to date in 2019, which includes \$17,364 from a 2018 claim.

The Green House Gases (GHG) Challenge Fund was cancelled by the Provincial government in July 2018. The GHG Challenge Fund Grant was intended to fund the installation of a Landfill Leachate Forcemain. The Town has received the wind-down funding for this grant, which will allow the Town to complete the design phase of the project, which was 70% completed at the time of the cancellation.

The L.E. Shore Memorial Library expects to receive approximately \$77,181 in funding this year. This amount includes \$10,101 in Young Canada Works Funding for the third quarter of 2018 and \$30,000 for 2019, \$21,000 Public Library Operating Grant, \$15,000 for Summer Students, and \$1,080 for Connectivity.

The Thornbury Business Improvement Area grant is for the Canadian Heritage Celebration and Commemoration program.

2019 Long-Term Debt Payments

Debt	Principal	Interest	Annual Payments	Principal Balance
Town Hall	\$ 108,022	\$ 16,792	\$ 255,734	\$ 1,881,895
OPP Station	\$ 9,522	\$ 7,759	\$ 37,374	\$ 502,465
Water Reservoir	\$ 80,000	\$ 27,815	\$ 132,130	\$ 960,000
Harbour Docks/Dredging	\$ 40,800	\$ 10,757	\$ 59,465	\$ 550,791
Sobeys Road Improvements	\$ 378,487	\$ 0	\$ 0	\$ 527,180
Total	\$ 616,831	\$ 63,122	\$ 484,703	\$ 4,422,331

The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

The Sobeys Road Improvements repayments are an unbudgeted amount and are funded with Roads and Related Development Charges as per the Roads Agreement with Sobeys.

2019 Major Capital Projects

Project	Expenditures	Committed	Spent	Budget
Peel Street Reconstruction	\$ 81,063	\$ 76,904	\$ 157,967	\$ 156,600
Ravenna Yard Improvements	\$ 55,633	\$ 9,798	\$ 65,431	\$ 175,000
Moreau Park Pavilion	\$ 916	\$ -	\$ 916	\$ 207,800
Harbour Fuel Storage	\$ 40,888	\$ 40,831	\$ 81,719	\$ 240,000
Hwy 26 Crossing Northwinds Beach	\$ 14,534	\$ 200,082	\$ 214,616	\$ 416,500
Leachate Management Engineering	\$ 92,184	\$ 174,008	\$ 266,192	\$ 432,600
Thornbury Wastewater Treatment Plant Headworks Works	\$ 136,570	\$ 200,363	\$ 336,933	\$ 3,327,500
Elma & Alice Street Reconstruction	\$ 40,419	\$ 547,684	\$ 588,103	\$ 5,669,050
Pedestrian Bridge Work	\$ -	\$ -	\$ -	\$ 179,500
Eastside Water Storage EA	\$ -	\$ -	\$ -	\$ 241,500
Roads Depot Expansion	\$ -	\$ -	\$ -	\$ 4,866,800
Victoria & Louisa St Reconstruction	\$ -	\$ 6,700	\$ 6,700	\$ 6,559,700
Westside Water Storage	\$ -	\$ -	\$ -	\$ 8,829,200
Total	\$ 462,207	\$ 1,256,370	\$ 1,718,577	\$ 31,301,750

The expenditures in the chart above includes costs from the previous year, as well as those from 2019.

The Peel Street Reconstruction project preliminary design is being completed.

The Ravenna Yard Improvement project includes the South Shop roof being replaced and the fuel tanks being removed. The roof has been replaced and the Town is waiting on the final invoice. The fuel tanks are to be replaced in 2019.

The Moreau Park Pavilion project drawings are being completed.

The Harbour Fuel Storage project engineering and assessments are being completed and the construction is planned for 2019.

The Highway 26 Crossing Northwinds Beach project consulting has been completed and the construction is planned for 2019.

The Leachate Management project engineering will be completed in 2019 with options for Council's consideration.

The Elma and Alice Street Reconstruction project is ongoing from 2017 and the preliminary engineering is completed.

Staff are working on enhancing this section for the September Financial Report.

2019 Asset Management

The chart below shows the progress of what is being tracked in the asset management software, called Cityworks. The blank boxes indicate work that is not yet completed.

In August, staff entered employee and equipment costs for 2019 spring and fall roadside grass cutting; and external and internal cost for catch basin cleaning maintenance.

Town Facilities

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Facility Components	Tracking repair and maintenance cost, including internal labour.	Facility Condition Assessments completed in 2019.	Monthly Joint Health and Safety Inspections CAO Health and Safety Inspections Monthly Manager Workplace Inspection Monthly Town Hall Facility Maintenance Inspection Monthly Beaver Valley Community Centre Facility Maintenance Inspection Craigleith Community Centre Facility Maintenance Inspection Craigleith Depot Facility Maintenance Inspection OPP Detachment Facility Maintenance Inspection Ravenna Hall Facility Maintenance Inspection
Equipment	Tracking labour and parts cost for internal and external maintenance and repairs. Tracking downtime of the equipment and if the downtime was planned or unplanned.		
Fleet	Tracking labour and parts cost for internal and external maintenance and repairs. Tracking downtime of the vehicle and if the downtime was planned or unplanned. Recording engine hours and kilometers.		

Water Services

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Water Valve-Line			
Hydrants			
Water Chamber	Tracking monthly staff and equipment cost for inspections.		
Water Sample Stations	Tracking monthly staff and equipment cost for maintenance inspections.		
Water Pipe	Tracking internal and external costs relating to watermain breaks.		
Water Service Line			

Wastewater Services

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Wastewater Structures			
Wastewater Lateral Pipe		Conducting Closed Circuit Television (CCTV) inspections to establish condition of the pipes. (Year 2 of 7)	
Wastewater Main Pipe	Tracking internal and external costs relating to wastewater main breaks.	Conducting Closed Circuit Television (CCTV) inspections to establish condition of the pipes. (Year 2 of 7)	
Drainage (Storm)			
Stormwater Pipes		Conducting Closed Circuit Television (CCTV) inspections to establish condition of the pipes. (Year 2 of 7)	

Community Services

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Pedestrian Bridge		Ontario Structure Inspection Manual (OSIM) reports entered into Cityworks, recommended works to be tracked.	
Heritage Cemeteries	Tracking grass cutting staff labour and equipment cost.		Monthly Cemetery Inspection Checklist
Trails	Tracking internal and external cost for maintenance for the trails.		
Parks	Tracking grass cutting labour and equipment cost.		Snow Removal Log

Roads and Drainage

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Roads	Tracking the internal and external costs related to: <ul style="list-style-type: none"> ▪ Maintenance Gravel ▪ Street Sweeping ▪ Line Painting ▪ Dust Control ▪ Surface Treatment Program ▪ Roadside Grass Cutting ▪ Catch Basin Cleaning 	Roads Needs Study (2009, 2013, and 2017).	
Traffic Signals			
Streetlights			
Bridges		Ontario Structure Inspection Manual (OSIM) reports are imported in Cityworks, which creates the condition rating of all bridges and larger culverts.	

Asset Entity	Work Being Tracked	Conditions Being Tracked	Inspections Being Tracked
Sidewalks	Recording grinding and clearing vegetation encroachment cost including staff labour and equipment.	Sidewalk Condition Assessment	

The asset management software has been configured to track internal and external repair and maintenance costs for different asset classes to get an accurate cost for each asset. The condition ratings and inspections are also being entered into the software to assist with the replacement schedule. The above chart is showing the progress of the asset management software project.

The Town is participating in the Municipal Finance Officers Association (MFOA) AMP it UP 2.0 program. In collaboration with the Ministry of Infrastructure, MFOA is engaging expert consultants to assess municipalities Asset Management Plan and develop a Municipal Action Plan. MFOA has assigned KPMG to work with the Town. Staff have completed the Self-Assessment Tool (SAT) survey and met with the consultant. The consultants are in the process of completing the SAT survey and identifying gaps in the current Asset Management Plan to create the Municipal Action Plan.

2019 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2018 Sessions	2018 Average Session Duration
January	251	27%	73%	585	1 hour, 08 minutes	232	43 minutes
February	317	22%	78%	891	1 hour, 36 minutes	368	40 minutes
March	227	40%	60%	399	49 minutes	378	30 minutes
April	152	22%	78%	356	52 minutes	579	52 minutes
May	221	31%	69%	483	1 hour, 12 minutes	436	52 minutes
June	277	32%	68%	579	58 minutes	391	55 minutes
July	200	31%	69%	417	1 hour, 25 minutes	157	42 minutes
August	170	40%	60%	281	50 minutes	124	1 hour, 11 minutes
September						344	58 minutes
October						480	40 minutes
November						265	58 minutes
December						545	1 hour, 03 minutes

2019 Committees of Council Costs

Committee	August	Total YTD Cost
General Committee Administration	\$ 1,638	\$ 8,178
Abandoned Orchard Advisory Committee	\$ 0	\$ 0
Agricultural Advisory Committee	\$ 1,321	\$ 2,571
Attainable Housing Corporation	\$ 3,038	\$ 17,422
Code of Conduct Review Committee	\$ 373	\$ 3,336
Committee of Adjustment	\$ 2,239	\$ 24,119
Communications Advisory Committee	\$ 3,630	\$ 7,975
Council Compensation Review Committee	\$ 645	\$ 7,509
Economic Development Advisory Committee	\$ 3,931	\$ 9,576
Fence Viewer Committee	\$ 0	\$ 0
Police Services Board	\$ 78	\$ 1,218
Property Standards Committee	\$ 0	\$ 0
Sustainability Committee	\$ 797	\$ 4,538
Thornbury BIA	\$ 0	\$ 0
Transportation Committee	\$ 1,272	\$ 3,209
Grants and Donations Committee	\$ 0	\$ 166
Joint Municipal Physician Retention and Recruitment Committee	\$ 943	\$ 2,378
Total	\$ 19,906	\$ 92,194

The above chart tracks the cost of staff time to administer and attend the various Committees of Council. This chart does not include a cost for Council Member's time, nor does it include any expenses that are not Salaries and Benefits. Staff will be reviewing the Committees of Council during the 2020 Budget process and will begin tracking other costs (I.e. Police Reference Checks for Committee Members) in 2020.

The above chart does not have any budget impact, as the salaries and benefits of the individual staff members attending, preparing information for, or administering these Committee Meetings are included in the applicable Division's budget.

2019 Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	Conference /Workshop	Mileage /Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$ 247	\$ 271	\$ 543	\$ 1,339	\$ 291	\$ 292	\$ 2,982
Deputy Mayor Bartnicki	\$ 109	\$ 459	\$ 560	\$ 890	\$ 363	\$ 262	\$ 2,642
Councilor Bordignon	\$ 0	\$ 0	\$ 0	\$ 0	\$ 276	\$ 30	\$ 306
Councilor Matrosovs	\$ 59	\$ 0	\$ 1,972	\$ 0	\$ 276	\$ 248	\$ 2,556
Councilor Potter	\$ 0	\$ 0	\$ 0	\$ 0	\$ 341	\$ 38	\$ 379
Councilor Sampson	\$ 154	\$ 421	\$ 1,430	\$ 0	\$ 246	\$ 245	\$ 2,496
Councilor Uram	\$ 0	\$ 0	\$ 0	\$ 0	\$ 225	\$ 25	\$ 250
Total	\$ 569	\$ 1,151	\$ 4,505	\$ 2,228	\$ 2,018	\$ 1,140	\$ 11,611

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

2019 Tax Levy

2019 Tax Billing	
Town	\$ 15,982,367
Grey County	\$ 15,019,825
Education	\$ 8,816,314
Local Improvements	\$ 568,366
BIA	\$ 108,000
Total Levied to Date (Interim)	\$ 40,494,872

2019 Supplementary Tax	
Town	\$ 928,677
Grey County	\$ 880,924
Education	\$ 414,014
Total to Date	\$ 2,223,615

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2019 Tax Reductions	
Town	\$ 46,433
Grey County	\$ 43,740
Education	\$ 35,094
Total Reduction to Date	\$ 125,267

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2019 Taxable Assessment	
Residential	\$ 3,869,604,437
Farm Land	\$ 144,085,812
Managed Forest	\$ 17,231,266
Commercial & Industrial	\$ 189,211,851
Pipeline	\$ 6,451,946
Payment-in-Lieu	\$ 29,148,856
Total Taxable Assessment	\$ 4,255,734,168

Bid Awards and Contract Extensions

August 2019 Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
None.			

August 2019 Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
2019-03-T-IPW Elgin & Louisa Street Resurfacing	E. C. King	\$ 77,429	\$ 605,000 ¹
2019-36-P-IPW Engineering Services for Peel Street Sewage Pump Station Improvements	Tatham & Associates	\$ 104,660	\$ 104,660
Software Licences and Services Negotiated through OECM Agreement	Softchoice	\$ 318,000 ²	\$ 245,500

¹ This is the total Surface Treatment Budget.

² This is the total award is for 2019-2021.

Cheque Register by Type of Expenses - August 2019

Expense Type	Amount
Advertising	\$ 12,618.59
Cleaning and Janitorial Supplies	\$ 9,009.83
Conservation Authority	\$ 4,000.00
Consulting	\$ 8,187.48
Contract Services	\$ 157,712.67
Contract Services – Capital	\$ 247,226.97
Contract Services – Waste Collection	\$ 98,302.60
Contract Services – Winter Control	\$ 13,673.00
Council and Boards	\$ 0.00
Donations, Grants and Sponsorships	\$ 0.00
Employee Related	\$ 725,064.97
Engineering	\$ 66,869.13
Equipment	\$ 11,118.07
Equipment – Capital	\$ 14,577.77
Equipment Repairs and Maintenance	\$ 92,183.00
Facility Maintenance	\$ 15,603.33
Financial Obligations	\$ 319,156.50
Grey County	\$ 211,592.00
Individuals	\$ 41,269.02
Insurance	\$ 6,453.10
IT Software and Hardware	\$ 24,254.25
Library Cheques	\$ 13,812.66
Materials and Supplies	\$ 532,634.17
Memberships and Licenses	\$ 9,267.31
Office Supplies	\$ 16,385.00
Other Municipalities	\$ 67,297.60
Payments to Law Firms	\$ 46,088.61
P-Cards	\$ 58,468.90
School Boards	\$ 0.00
Special Events	\$ 2,020.00
Utilities	\$ 86,496.53
Vehicle Expenses	\$ 185,178.94
Total	\$ 3,096,522.00

The cheque register represents all cheques prepared by the Town in August 2019 but does not mean it was for a 2019 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2018 and the cheque not prepared until 2019. This would represent a 2018 expense included on the Town's 2018 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

Tax Levy Summary

2019 Budget Variance Report
For the months ending August 31, 2019

Fund	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$1,027,487	\$983,885	\$43,602	104.4%	\$6,755,144	\$6,969,366	(\$214,222)	96.9%	\$10,566,399
Administrative Expenses	\$6,194	\$7,855	(\$1,661)	78.9%	\$86,467	\$71,423	\$15,044	121.1%	\$138,750
Operating Expenses	\$31,415	\$15,766	\$15,649	199.3%	\$660,078	\$671,537	(\$11,459)	98.3%	\$782,420
Communications	\$18,057	\$14,590	\$3,467	123.8%	\$144,143	\$140,668	\$3,475	102.5%	\$195,630
Personnel, Training & Travel	\$9,599	\$22,948	(\$13,349)	41.8%	\$173,061	\$224,172	(\$51,111)	77.2%	\$327,210
Utilities	\$17,765	\$25,279	(\$7,514)	70.3%	\$201,360	\$257,580	(\$56,220)	78.2%	\$423,415
Equipment Related	\$39,658	\$19,779	\$19,879	200.5%	\$432,798	\$384,201	\$48,597	112.6%	\$589,935
Vehicle Related	\$30,236	\$28,538	\$1,698	105.9%	\$260,565	\$234,169	\$26,395	111.3%	\$392,935
Purchased Services	\$375,953	\$548,609	(\$172,656)	68.5%	\$3,147,484	\$4,519,625	(\$1,372,142)	69.6%	\$7,394,541
Financial Expenses	\$112,626	\$115,582	(\$2,956)	97.4%	\$1,016,929	\$796,755	\$220,174	127.6%	\$1,246,459
Premises and Site	\$32,445	\$50,363	(\$17,918)	64.4%	\$281,652	\$282,671	(\$1,019)	99.6%	\$511,338
Total Expenses	\$1,701,435	\$1,833,194	(\$131,759)	92.8%	\$13,159,680	\$14,552,167	(\$1,392,487)	90.4%	\$22,569,032
Transfers									
Transfers to Capital	\$1,824	\$409	\$1,415	445.9%	\$63,760	\$4,173	\$59,588	1528.1%	\$11,227
Transfers to Reserves	\$159,371	\$158,067	\$1,304	100.8%	\$2,086,209	\$1,257,268	\$828,941	165.9%	\$2,087,178
Transfer from Reserves	(\$12,706)	(\$63,790)	\$51,084	19.9%	(\$264,667)	(\$1,291,062)	\$1,026,395	20.5%	(\$2,544,307)
Interfunctional Transfers	(\$48,400)	(\$87,188)	\$38,788	55.5%	(\$691,538)	(\$591,957)	(\$99,581)	116.8%	(\$907,980)
Total Transfers	\$100,089	\$7,499	\$92,590	1334.7%	\$1,193,765	(\$621,579)	\$1,815,343	-192.1%	(\$1,353,882)
Total Transfers & Expenses	\$1,801,524	\$1,840,693	(\$39,169)	97.9%	\$14,353,445	\$13,930,589	\$422,856	103.0%	\$21,215,150
Revenue									
Grants and Donations	\$10,754	\$24,507	(\$13,753)	43.9%	\$1,770,456	\$1,198,836	\$571,620	147.7%	\$1,765,623
External Revenue	\$393,738	\$382,976	\$10,762	102.8%	\$2,628,758	\$2,285,631	\$343,127	115.0%	\$3,540,159
Subsidies	(\$1,371)	(\$2,637)	\$1,266	52.0%	(\$36,914)	(\$48,666)	\$11,752	75.9%	(\$73,500)
Total Revenue	\$403,121	\$404,847	(\$1,726)	99.6%	\$4,362,300	\$3,435,802	\$926,498	127.0%	\$5,232,282
Net Cost of Service	\$1,398,403	\$1,435,845	(\$37,442)	97.4%	\$9,991,145	\$10,494,787	(\$503,642)	95.2%	\$15,982,868

Water and Wastewater Services Summary

2019 Budget Variance Report
For the months ending August 31, 2019

	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$176,188	\$150,915	\$25,273	116.7%	\$1,196,861	\$1,151,207	\$45,654	104.0%	\$1,802,151
Administrative Expenses	\$112	\$1,392	(\$1,280)	8.0%	\$8,697	\$6,180	\$2,516	140.7%	\$11,262
Operating Expenses	\$16,094	\$28,040	(\$11,946)	57.4%	\$155,174	\$155,455	(\$282)	99.8%	\$244,225
Communications	\$2,507	\$2,802	(\$295)	89.5%	\$36,327	\$35,803	\$525	101.5%	\$54,225
Personnel, Training & Travel	\$1,951	\$2,482	(\$531)	78.6%	\$18,512	\$38,375	(\$19,863)	48.2%	\$54,175
Utilities	\$65,304	\$77,511	(\$12,207)	84.3%	\$446,486	\$503,169	(\$56,684)	88.7%	\$770,535
Equipment Related	\$20,357	\$30,730	(\$10,373)	66.2%	\$195,335	\$244,059	(\$48,724)	80.0%	\$400,525
Vehicle Related	\$2,911	\$5,464	(\$2,553)	53.3%	\$34,745	\$38,844	(\$4,099)	89.4%	\$55,700
Purchased Services	\$2,639	\$27,839	(\$25,200)	9.5%	\$78,793	\$200,081	(\$121,288)	39.4%	\$465,693
Financial Expenses	\$38,492	\$13,948	\$24,544	276.0%	\$234,160	\$151,449	\$82,711	154.6%	\$199,100
Premises and Site	\$3,147	\$7,614	(\$4,467)	41.3%	\$106,394	\$73,490	\$32,903	144.8%	\$164,100
Total Expenses	\$329,702	\$348,737	(\$19,035)	94.5%	\$2,511,484	\$2,598,113	(\$86,629)	96.7%	\$4,221,691
Transfers									
Transfers to Capital	\$0	\$21	(\$21)	0.0%	\$150	\$227	(\$77)	66.0%	\$1,000
Transfers to Reserves	\$233,996	\$177,933	\$56,063	131.5%	\$1,691,343	\$1,572,137	\$119,207	107.6%	\$2,564,278
Transfer from Reserves	(\$8,275)	(\$14,886)	\$6,611	55.6%	(\$246,081)	(\$266,740)	\$20,660	92.3%	(\$542,284)
Interfunctional Transfers	\$40,214	\$64,910	(\$24,696)	62.0%	\$512,939	\$408,296	\$104,643	125.6%	\$637,320
Total Transfers	\$265,935	\$227,978	\$37,957	116.6%	\$1,958,351	\$1,713,919	\$244,432	114.3%	\$2,660,314
Total Transfers & Expenses	\$595,637	\$576,715	\$18,922	103.3%	\$4,469,835	\$4,312,032	\$157,803	103.7%	\$6,882,005
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	\$1,684,587	\$1,105,866	\$578,721	152.3%	\$5,068,811	\$4,722,026	\$346,785	107.3%	\$6,882,005
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$1,684,587	\$1,105,866	\$578,721	152.3%	\$5,068,811	\$4,722,026	\$346,785	107.3%	\$6,882,005
Net Cost of Service	(\$1,088,950)	(\$529,151)	(\$559,799)	205.8%	(\$598,976)	(\$409,994)	(\$188,982)	146.1%	\$0

User Fee Summary

2019 Budget Variance Report
For the months ending August 31, 2019

	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$109,862	\$112,955	(\$3,093)	97.3%	\$707,847	\$765,033	(\$57,185)	92.5%	\$1,167,604
Administrative Expenses	\$406	\$964	(\$558)	42.1%	\$5,286	\$3,552	\$1,734	148.8%	\$11,000
Operating Expenses	\$24,933	\$36,386	(\$11,453)	68.5%	\$70,296	\$92,442	(\$22,145)	76.0%	\$91,750
Communications	\$358	\$976	(\$618)	36.7%	\$3,365	\$5,597	(\$2,233)	60.1%	\$7,695
Personnel, Training & Travel	\$749	\$2,475	(\$1,726)	30.3%	\$25,992	\$38,641	(\$12,649)	67.3%	\$48,960
Utilities	\$867	\$1,345	(\$478)	64.5%	\$6,875	\$8,238	(\$1,363)	83.4%	\$15,955
Equipment Related	\$619	\$1,073	(\$454)	57.7%	\$3,526	\$4,435	(\$909)	79.5%	\$6,140
Vehicle Related	\$640	\$1,202	(\$562)	53.3%	\$4,241	\$6,433	(\$2,192)	65.9%	\$9,350
Purchased Services	\$3,137	\$3,361	(\$224)	93.3%	\$27,718	\$14,162	\$13,556	195.7%	\$37,500
Financial Expenses	\$31,231	\$9,609	\$21,622	325.0%	\$69,977	\$18,155	\$51,821	385.4%	\$26,100
Premises and Site	\$6,103	\$7,120	(\$1,017)	85.7%	\$25,851	\$61,948	(\$36,097)	41.7%	\$129,625
Total Expenses	\$178,905	\$177,467	\$1,438	100.8%	\$950,973	\$1,018,636	(\$67,664)	93.4%	\$1,551,679
Transfers									
Transfers to Capital	\$1,943	\$0	\$1,943	0.0%	\$10,438	\$39,087	(\$28,649)	26.7%	\$45,000
Transfers to Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Transfer from Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	(\$53,664)
Interfunctional Transfers	\$7,538	\$22,588	(\$15,050)	33.4%	\$181,816	\$162,816	\$19,000	111.7%	\$254,135
Total Transfers	\$9,481	\$22,588	(\$13,107)	42.0%	\$192,254	\$201,903	(\$9,649)	95.2%	\$245,471
Total Transfers & Expenses	\$188,386	\$200,055	(\$11,669)	94.2%	\$1,143,226	\$1,220,540	(\$77,313)	93.7%	\$1,797,150
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	\$160,090	\$143,641	\$16,449	111.5%	\$1,473,159	\$1,397,701	\$75,458	105.4%	\$1,797,150
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$160,090	\$143,641	\$16,449	111.5%	\$1,473,159	\$1,397,701	\$75,458	105.4%	\$1,797,150
Net Cost of Service	\$28,296	\$56,414	(\$28,118)	50.2%	(\$329,933)	(\$177,161)	(\$152,771)	186.2%	\$0

Cheque Register – August 2019

The following chart lists all cheques paid by the Town in August 2019.

Cheque Number	Vendor	Cheque Date	Amount
20819	RECEIVER GENERAL PAYROLL ACCOU	8/2/2019	\$104,801.43
47973	ARBTECH TREE CARE SERVICES	8/1/2019	\$439.57
47974	BANG THE TABLE CANADA LTD	8/1/2019	\$8,475.00
47975	COMPLETE TURF EQUIPMENT LTD.	8/1/2019	\$557.82
47976	DIGITAL POSTAGE ON CALL	8/1/2019	\$8,362.00
47977	FISHER'S REGALIA	8/1/2019	\$127.54
47978	HINDLES CLARKSBURG HARDWARE	8/1/2019	\$52.49
47979	MARKLAND SPECIALTY ENGINEERING	8/1/2019	\$90.11
47980	THE MEARIE GROUP	8/1/2019	\$165.04
47981	MINISTER OF FINANCE SHARED SER	8/1/2019	\$226,748.71
47983	P.N. HAYES TRUCKING LTD.	8/1/2019	\$152.90
47984	PRO FINISH LINE PAINTING	8/1/2019	\$10,011.80
47985	STAYNER RENTAL LIMITED	8/1/2019	\$479.12
47986	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$264.50
47987	BAYMOUNT PLUMBING LTD.	8/1/2019	\$50.00
47988	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$500.00
47989	BOSS LUBRICANTS	8/1/2019	\$1,410.24
47990	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$150.00
47991	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$150.00
47992	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$29,605.80
47993	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$1,250.00
47994	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$262.50
47995	GEORGIAN INTERNATIONAL BUILD	8/1/2019	\$3,000.00
47996	WINDFALL MOUNTAIN HOMES INC.	8/1/2019	\$29,495.00
47997	IDENTIFIABLE INDIVIDUAL	8/1/2019	\$5,000.00
47998	ALK ASPHALT MAINTENANCE	8/8/2019	\$2,761.83
47999	BATES SAND & GRAVEL LTD.	8/8/2019	\$86.35
48000	BLUE MOUNTAINS FIREFIGHTER ASS	8/8/2019	\$80.00
48001	CLASSIC DISPLAYS	8/8/2019	\$4,997.99
48002	GYLES SAILS & MARINE	8/8/2019	\$817.19
48003	MINISTER OF FINANCE	8/8/2019	\$15,521.95
48004	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$1,385.35
48005	CANADIAN RAMP COMPANY	8/8/2019	\$9,916.47
48006	CITY OF OWEN SOUND	8/8/2019	\$1,762.80
48007	GENERAL DIVING CONTRACTORS INC	8/8/2019	\$6,326.30

Cheque Number	Vendor	Cheque Date	Amount
48008	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$1,881.00
48009	BAYRICH CONSTRUCTION INC	8/8/2019	\$5,000.00
48010	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$150.00
48011	2533619 ONTARIO INC	8/8/2019	\$5,000.00
48012	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$200.00
48013	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$4,400.00
48014	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$1,225.00
48015	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$1,650.00
48016	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$50.00
48017	TRI-M IFAM SUPPLIES LTD.	8/8/2019	\$221.32
48018	T & W ENTERPRISES	8/8/2019	\$21,597.78
48019	BUDDSTEEL ARCHITECTURAL PRODUC	8/8/2019	\$8,785.75
48020	MAXWELL FARM SERVICE	8/8/2019	\$2,373.00
48021	BAY-MOUNT SERVICE	8/15/2019	\$1,695.00
48022	CORPORATE EXPRESS CANADA INC.	8/15/2019	\$1,526.63
48023	FIVE STAR TREE SERVICE	8/15/2019	\$791.00
48024	GEORGE MACKEY CONSTRUCTION LTD	8/15/2019	\$5,085.00
48025	GREENTREE GARDENS & EMPORIUM	8/15/2019	\$480.25
48026	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$400.00
48027	MACKEY AUTO ELECTRIC	8/15/2019	\$253.67
48028	ROB'S CRANE RENTAL SERVICE INC	8/15/2019	\$1,356.00
48029	SUNBELT RENTALS	8/15/2019	\$5,399.61
48030	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$65.00
48031	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$1,848.00
48032	CLAESSEN PUMPS LIMITED	8/15/2019	\$791.00
48033	ARBOREAL	8/15/2019	\$1,610.25
48034	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$400.00
48035	SCHOOLHOUSE RIDGE	8/15/2019	\$4,184.00
48036	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$150.00
48037	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$750.00
48039	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$400.00
48040	WYVERN HOUSE INC	8/15/2019	\$700.00
48041	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$1,825.00
48042	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$2,582.00
48043	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$5,000.00
48044	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$3,046.00
48045	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$10.00
48046	IDENTIFIABLE INDIVIDUAL	8/15/2019	\$400.00
48048	WORKPLACE SAFETY & INSURANCE B	8/15/2019	\$21,003.42
48049	APPLEVALE PROPERTIES LTD	8/15/2019	\$5,000.00

Cheque Number	Vendor	Cheque Date	Amount
48051	ERGOCENTRIC SEATING SYSTEMS	8/15/2019	\$573.17
48052	2162865 ONTARIO INC	8/15/2019	\$2,110.00
48053	ARBTECH TREE CARE SERVICES	8/22/2019	\$493.81
48054	BELL CANADA	8/22/2019	\$56.50
48055	BELL MOBILITY INC	8/22/2019	\$4,557.40
48056	CDW CANADA INC.	8/22/2019	\$14,913.51
48057	HERITAGE CASTING & IRONWORKS	8/22/2019	\$5,830.80
48058	HOUGHTON LANDSCAPING & SNOWPLO	8/22/2019	\$395.50
48059	INTACT INSURANCE	8/22/2019	\$6,453.10
48060	MINISTER OF FINANCE - MTO	8/22/2019	\$866.25
48061	OWEN SOUND HIGHWAY MAINTENANCE	8/22/2019	\$13,673.00
48062	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$140.00
48063	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$1,500.00
48064	INFRASTRUCTURE HEALTH & SAFETY	8/22/2019	\$1,130.00
48065	IMAGES IN SIGN	8/22/2019	\$107.35
48066	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$478.20
48067	1803517 ONTARIO INC	8/22/2019	\$598.70
48068	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$150.00
48069	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$150.00
48070	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$150.00
48071	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$1,342.61
48072	453294 ONTARIO INC	8/22/2019	\$192.27
48073	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$1,254.69
48074	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$144.14
48075	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$2,176.22
48076	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$2,890.60
48077	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$192.29
48078	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$38.30
48079	ARDIEL ACRES LTD	8/22/2019	\$871.18
48080	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$317.65
48081	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$215.43
48082	10 KEITH AVENUE INC	8/22/2019	\$48.54
48083	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$4,410.00
48084	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$3,342.00
48085	HEWGILL ORCHARDS INC	8/22/2019	\$400.00
48086	IDENTIFIABLE INDIVIDUAL	8/22/2019	\$192.96
48087	MFL VENTURES INC	8/22/2019	\$658.30
48088	T & W ENTERPRISES	8/22/2019	\$3,544.81
48089	WOODHOUSE, JEFF	8/22/2019	\$339.00
48090	2597640 ONTARIO INC	8/22/2019	\$2,034.00

Cheque Number	Vendor	Cheque Date	Amount
48091	GEORGIAN BAY ESTATES LIMITED	8/22/2019	\$161.94
48092	STEVE'S AUTOMOTIVE REPAIR	8/22/2019	\$101.70
160819	RECEIVER GENERAL PAYROLL ACCOU	8/16/2019	\$103,908.36
150819-1	ROGERS PAYMENT CENTRE.	8/15/2019	\$340.04
150819-2	GREAT- WEST LIFE ASSURANCE	8/15/2019	\$100,210.35
150819-3	HYDRO ONE NETWORKS INC.	8/15/2019	\$10,504.41
150819-4	UNION GAS LIMITED	8/15/2019	\$702.88
150819-5	EPCOR ELECTRICITY DISTRIBUTION	8/15/2019	\$37,678.54
150819-6	US BANK NATIONAL ASSOCIATION	8/15/2019	\$58,468.90
200819-1	ROGERS PAYMENT CENTRE.	8/20/2019	\$164.01
200819-2	HYDRO ONE NETWORKS INC.	8/20/2019	\$22,867.66
310719-1	BRUCE TELECOM	7/31/2019	\$73.39
310719-2	HYDRO ONE NETWORKS INC.	7/31/2019	\$3,664.98
310719-3	RELIANCE HOME COMFORT	7/31/2019	\$25.64
310719-4	TELIZON INC.	7/31/2019	\$1,687.40
310719-5	ROGERS BUSINESS SOLUTIONS	7/31/2019	\$1,244.47
310719-6	ROGERS PAYMENT CENTRE.	7/31/2019	\$597.34
EFT00000000000008396	1579137 ONTARIO LTD.	8/1/2019	\$26,958.41
EFT00000000000008397	4 OFFICE AUTOMATION LTD	8/1/2019	\$440.96
EFT00000000000008398	AINSWORTH INC.,	8/1/2019	\$5,439.82
EFT00000000000008399	AIRD & BERLIS	8/1/2019	\$18,340.66
EFT00000000000008400	A & L CANADA LABORATORIES INC	8/1/2019	\$2,046.43
EFT00000000000008401	ARO TECHNOLOGIES INC.	8/1/2019	\$502.85
EFT00000000000008402	BERNARDI HUMAN RESOURCE LAW LL	8/1/2019	\$170.07
EFT00000000000008404	BLUE MOUNTAIN VETERINARY SERVI	8/1/2019	\$226.00
EFT00000000000008405	BLUE MOUNTAIN FOUR SEASON LIMI	8/1/2019	\$2,830.64
EFT00000000000008406	BMPFFA LOCAL 4986	8/1/2019	\$428.28
EFT00000000000008408	TATHAM ENGINEERING	8/1/2019	\$7,433.82
EFT00000000000008409	CHEMTRADE CHEMICALS CANADA LTD	8/1/2019	\$4,539.05
EFT00000000000008410	COMPUGEN	8/1/2019	\$664.13
EFT00000000000008411	CORPORATE INQUIRY SYSTEMS INC.	8/1/2019	\$282.22
EFT00000000000008413	DA-LEE DUST CONTROL	8/1/2019	\$24,350.35
EFT00000000000008414	DELL COMPUTER CORPORATION	8/1/2019	\$1,760.93
EFT00000000000008415	EAGLES WEED CONTROL & LAWN SER	8/1/2019	\$1,073.50
EFT00000000000008416	EARTH POWER TRACTORS & EQUIPME	8/1/2019	\$769.58
EFT00000000000008417	ENVIRO-TECH PEST CONTROL	8/1/2019	\$734.50
EFT00000000000008418	FLAGS UNLIMITED INC	8/1/2019	\$7,520.55
EFT00000000000008420	FULFORD HAULAGE & SON LTD.	8/1/2019	\$1,356.00
EFT00000000000008421	GARBUTT CONSTRUCTION DKI	8/1/2019	\$2,359.99
EFT00000000000008422	GREENLAND INTERNATIONAL CONSUL	8/1/2019	\$1,113.05

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000008423	HANNA MOTOR SALES CO. LTD.	8/1/2019	\$86,855.19
EFT00000000000008424	HAROLD G. ELSTON	8/1/2019	\$11,403.05
EFT00000000000008425	HONEYWELL LIMITED	8/1/2019	\$6,219.96
EFT00000000000008426	HURONIA ALARM & FIRE SECURITY	8/1/2019	\$175.15
EFT00000000000008427	IDEAL SUPPLY COMPANY LTD.	8/1/2019	\$67.22
EFT00000000000008428	J. L. RICHARDS AND ASSOCIATES	8/1/2019	\$11,666.27
EFT00000000000008429	KEMPENFELT IMAGING SYSTEMS	8/1/2019	\$364.93
EFT00000000000008430	LAVO INC	8/1/2019	\$334.12
EFT00000000000008431	MCDUGALL ENERGY INC	8/1/2019	\$29,692.10
EFT00000000000008432	MEAD PROPERTY SERVICES LTD.	8/1/2019	\$3,208.07
EFT00000000000008433	METROLAND MEDIA GROUP SHARED S	8/1/2019	\$5,186.70
EFT00000000000008434	MIKE ELDER ELECTRIC	8/1/2019	\$2,235.40
EFT00000000000008435	MILLER WASTE SYSTEMS	8/1/2019	\$72,044.41
EFT00000000000008437	NOTTAWASAGA VALLEY CONSERVATIO	8/1/2019	\$4,000.00
EFT00000000000008438	ONSITE CONTRACTING INC.	8/1/2019	\$4,227.47
EFT00000000000008439	ONTARIO ONE CALL	8/1/2019	\$271.75
EFT00000000000008440	PUROLATOR COURIER LTD.	8/1/2019	\$78.56
EFT00000000000008441	REALTAX INC.	8/1/2019	\$565.00
EFT00000000000008442	ROHES (2013) LTD.	8/1/2019	\$25,840.01
EFT00000000000008443	RESQTECH SYSTEMS INC.	8/1/2019	\$41.81
EFT00000000000008444	RIDDELL CONTRACTING LTD	8/1/2019	\$1,214.46
EFT00000000000008445	RIVERSIDE PRESS	8/1/2019	\$2,734.60
EFT00000000000008446	RUNGE & ASSOCIATES	8/1/2019	\$1,972.48
EFT00000000000008447	SCHAEFER SYSTEM INTERNATIONAL	8/1/2019	\$5,522.88
EFT00000000000008448	SGS CANADA INC.	8/1/2019	\$5,457.45
EFT00000000000008449	SOCAN	8/1/2019	\$60.77
EFT00000000000008450	SOFTCHOICE CORPORATION	8/1/2019	\$2,825.92
EFT00000000000008451	SOUTH PAW	8/1/2019	\$4,503.32
EFT00000000000008452	SPRUCEDALE AGROMART LTD.	8/1/2019	\$4,370.98
EFT00000000000008453	STEER ENTERPRISES LTD.	8/1/2019	\$2,867.09
EFT00000000000008455	THE PRINT SHOP	8/1/2019	\$981.97
EFT00000000000008456	THORNBURY BAKERY CAFE	8/1/2019	\$1,023.74
EFT00000000000008457	TOROMONT CAT	8/1/2019	\$615.29
EFT00000000000008458	TOWN OF COLLINGWOOD	8/1/2019	\$9,256.36
EFT00000000000008459	BEARCOM CANADA CORP	8/1/2019	\$215.12
EFT00000000000008460	WALLWIN ELECTRIC SERVICES LTD	8/1/2019	\$336.74
EFT00000000000008462	WAYNE BIRD FUELS	8/1/2019	\$661.73
EFT00000000000008465	WSP CANADA INC.	8/1/2019	\$630.54
EFT00000000000008466	DALTON R. LOWE & SONS CONSTRUC	8/1/2019	\$441,367.07
EFT00000000000008467	W. E. MARSHALL CONSTRUCTION LT	8/1/2019	\$14,226.48

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000008468	1934842 ONTARIO INC	8/1/2019	\$536.75
EFT00000000000008469	BELL CONFERENCING INC	8/1/2019	\$164.58
EFT00000000000008470	BLUE MOUNTAIN RESORTS LP	8/1/2019	\$1,800.00
EFT00000000000008471	A1 SANITATION (MEAFORD)	8/8/2019	\$1,735.68
EFT00000000000008474	CANADIAN LINEN AND UNIFORM	8/8/2019	\$132.06
EFT00000000000008475	CARSON SUPPLY	8/8/2019	\$399.48
EFT00000000000008476	TATHAM ENGINEERING	8/8/2019	\$10,083.56
EFT00000000000008477	CHEMTRADE CHEMICALS CANADA LTD	8/8/2019	\$4,842.55
EFT00000000000008479	DA-LEE DUST CONTROL	8/8/2019	\$23,932.31
EFT00000000000008480	EAGLES WEED CONTROL & LAWN SER	8/8/2019	\$508.50
EFT00000000000008481	EC KING CONTRACTING	8/8/2019	\$3,212.45
EFT00000000000008482	GOLDER ASSOCIATES LTD.	8/8/2019	\$3,852.27
EFT00000000000008483	GREENLAND INTERNATIONAL CONSUL	8/8/2019	\$4,600.76
EFT00000000000008484	HANNA MOTOR SALES CO. LTD.	8/8/2019	\$39,494.08
EFT00000000000008485	HURONIA ALARM & FIRE SECURITY	8/8/2019	\$1,683.70
EFT00000000000008486	J.A. PORTER HOLDINGS (LUCKNOW)	8/8/2019	\$3,680.62
EFT00000000000008487	MCDOUGALL ENERGY INC	8/8/2019	\$1,521.65
EFT00000000000008488	METCON	8/8/2019	\$11,413.77
EFT00000000000008489	MTE CONSULTANTS INC.	8/8/2019	\$4,629.89
EFT00000000000008490	NLS ENGINEERING	8/8/2019	\$6,754.58
EFT00000000000008491	OLAMETER INC	8/8/2019	\$4,524.46
EFT00000000000008492	OSPREY EQUIPMENT REPAIR LTD.	8/8/2019	\$4,305.31
EFT00000000000008493	POINT TO POINT COMMUNICATIONS	8/8/2019	\$1,774.10
EFT00000000000008495	SADLER'S HAULAGE & EXCAVATING	8/8/2019	\$157.64
EFT00000000000008496	SHRED-IT INTERNATIONAL ULC	8/8/2019	\$213.10
EFT00000000000008497	LYNJO ELECTRIC MOTORS	8/8/2019	\$764.35
EFT00000000000008498	LACEY INSTRUMENTATION	8/8/2019	\$3,531.25
EFT00000000000008499	IDENTIFIABLE INDIVIDUAL	8/8/2019	\$270.00
EFT00000000000008500	CALDECOTT MILLWRIGHT SERVICES	8/8/2019	\$10,170.00
EFT00000000000008501	THE EAR CLINIC	8/8/2019	\$107.85
EFT00000000000008503	TOWN OF COLLINGWOOD	8/8/2019	\$28,005.84
EFT00000000000008506	WPCI	8/8/2019	\$632.80
EFT00000000000008507	ALLISON ELECTRICAL SERVICES	8/8/2019	\$1,544.70
EFT00000000000008508	4 OFFICE AUTOMATION LTD	8/15/2019	\$155.37
EFT00000000000008509	A1 SANITATION (MEAFORD)	8/15/2019	\$152.55
EFT00000000000008510	BRENNTAG CANADA INC.	8/15/2019	\$2,461.45
EFT00000000000008512	COLE ENGINEERING GROUP LTD.	8/15/2019	\$5,603.67
EFT00000000000008513	D.J. HEWITSON POWERSWEEPING	8/15/2019	\$3,830.70
EFT00000000000008514	GEORGIAN BAY FIRE & SAFETY LTD	8/15/2019	\$285.55
EFT00000000000008515	MCDOUGALL ENERGY INC	8/15/2019	\$9,216.88

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000008516	MICHAEL JACKSON MOTOR SALES LI	8/15/2019	\$409.40
EFT00000000000008517	MORRIS JANITORIAL SERVICE	8/15/2019	\$6,923.51
EFT00000000000008518	MUNICIPALITY OF GREY HIGHLANDS	8/15/2019	\$16,560.51
EFT00000000000008519	OMERS	8/15/2019	\$136,008.86
EFT00000000000008520	OMERS-AVC CONTRIBUTIONS	8/15/2019	\$1,560.00
EFT00000000000008521	SOMMERS GENERATOR SYSTEMS	8/15/2019	\$131.36
EFT00000000000008522	STEER ENTERPRISES LTD.	8/15/2019	\$114.04
EFT00000000000008523	LYNJO ELECTRIC MOTORS	8/15/2019	\$363.86
EFT00000000000008524	WAGAR & CORPUT WEED CONTROL IN	8/15/2019	\$2,315.37
EFT00000000000008525	CENTRAIR AIR SYSTEMS & SUPPLIE	8/15/2019	\$23,155.21
EFT00000000000008526	TOWN OF COLLINGWOOD	8/15/2019	\$11,712.09
EFT00000000000008527	WACHS CANADA LTD.	8/15/2019	\$1,073.50
EFT00000000000008529	WSP CANADA INC.	8/15/2019	\$1,928.06
EFT00000000000008530	YARD WEASELS INC.	8/15/2019	\$126,469.88
EFT00000000000008531	1579137 ONTARIO LTD.	8/15/2019	\$70,387.02
EFT00000000000008532	TECHNICAL STANDARDS & SAFETY A	8/15/2019	\$264.34
EFT00000000000008533	WILLIAMS SCOTSMAN OF CANADA B9	8/15/2019	\$1,243.00
EFT00000000000008534	AIRD & BERLIS	8/22/2019	\$16,174.83
EFT00000000000008535	A.J. STONE COMPANY LTD.	8/22/2019	\$364.99
EFT00000000000008536	B. M. ROSS AND ASSOCIATES LIMI	8/22/2019	\$4,298.52
EFT00000000000008537	CANADIAN LINEN AND UNIFORM	8/22/2019	\$66.03
EFT00000000000008538	CLARKSBURG CONTRACTORS LTD.	8/22/2019	\$240.13
EFT00000000000008539	COMPUGEN	8/22/2019	\$356.72
EFT00000000000008540	ICONIX WATERWORKS LP	8/22/2019	\$897.90
EFT00000000000008541	CORPORATE INQUIRY SYSTEMS INC.	8/22/2019	\$506.82
EFT00000000000008542	COUNTY OF GREY	8/22/2019	\$211,592.00
EFT00000000000008544	DA-LEE DUST CONTROL	8/22/2019	\$8,809.37
EFT00000000000008545	DELL COMPUTER CORPORATION	8/22/2019	\$1,559.33
EFT00000000000008546	EAGLES WEED CONTROL & LAWN SER	8/22/2019	\$1,960.55
EFT00000000000008547	EVANS UTILITY AND MUNICIPAL PR	8/22/2019	\$4,452.20
EFT00000000000008549	FASTENAL CANADA LTD.	8/22/2019	\$212.72
EFT00000000000008550	H2FLOW EQUIPMENT INC.	8/22/2019	\$2,115.28
EFT00000000000008551	HAROLD SUTHERLAND CONSTRUCTION	8/22/2019	\$51,938.10
EFT00000000000008552	HURONIA ALARM & FIRE SECURITY	8/22/2019	\$179.67
EFT00000000000008553	IDEAL SUPPLY COMPANY LTD.	8/22/2019	\$111.46
EFT00000000000008554	ISN CANADA GROUP	8/22/2019	\$215.38
EFT00000000000008555	J. L. RICHARDS AND ASSOCIATES	8/22/2019	\$3,302.34
EFT00000000000008556	KEMPENFELT IMAGING SYSTEMS	8/22/2019	\$220.79
EFT00000000000008557	MCDOUGALL ENERGY INC	8/22/2019	\$17,226.21
EFT00000000000008558	MEGA-LAB MANUFACTURING CO. LTD	8/22/2019	\$3,775.33

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000008559	NLS ENGINEERING	8/22/2019	\$971.80
EFT00000000000008560	ONTARIO ONE CALL	8/22/2019	\$256.22
EFT00000000000008561	OWEN SOUND VAULT WORKS LTD.	8/22/2019	\$271.20
EFT00000000000008562	PARK SIGN CREATIVE INC	8/22/2019	\$327.70
EFT00000000000008563	PUROLATOR COURIER LTD.	8/22/2019	\$125.75
EFT00000000000008564	RESQTECH SYSTEMS INC.	8/22/2019	\$762.75
EFT00000000000008565	RIDDELL CONTRACTING LTD	8/22/2019	\$274.82
EFT00000000000008566	RIVERSIDE PRESS	8/22/2019	\$954.85
EFT00000000000008567	SGS CANADA INC.	8/22/2019	\$4,586.74
EFT00000000000008568	SHANE WARDER	8/22/2019	\$418.18
EFT00000000000008569	SPARLINGS PROPANE	8/22/2019	\$393.19
EFT00000000000008570	STEER ENTERPRISES LTD.	8/22/2019	\$3,054.48
EFT00000000000008574	THE PRINT SHOP	8/22/2019	\$2,513.12
EFT00000000000008575	WESTBURNE- A DIV OF REXEL CAN	8/22/2019	\$238.10
EFT00000000000008577	MTAG PARALEGAL PROFESSIONAL CO	8/22/2019	\$5,650.00
EFT00000000000008578	WINDFALL LIMITED PARTNERSHIP	8/23/2019	\$228,714.08
	STAFF REIMBURSEMENTS		\$2,331.95
	STAFF REIMBURSEMENTS		\$2,878.54
	STAFF REIMBURSEMENTS		\$1,560.66
	Library		\$4,483.80
	Library		\$469.89
	Library		\$6,666.08
	Library		\$2,192.89
Total:			\$3,096,522.00